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TO: All FSOs and FSRs, and ES and GS Personnel of Grade 11 and Above Assigned to the Department and to AID/W

August 1, 1962

OSUBJECT: Lecture Program on Problems of Development and the Internal Defense of Modernizing Societies

The President has directed that all departments and agences of the government that play a role in the modernization process of developing societies provide training for all officers in combating communist-inspired problems relating to the internal defense of those societies. Studies must encompass both the history of subversive insurgency movements and the techniques now employed by the communists in less-developed countries. In addition, officers are expected to become familiar with (1) United States policy for helping emerging countries combat potential or actual insurgency, and (2) the possible contributions of all departments of the United States Government to counter-insurgency programs.

Recognizing that only a limited number of officers can be assigned to the full-time intensive training programs of the various departments and agencies, and to provide general orientation for all officer grade personnel as rapidly as possible, the Foreign Service Institute has arranged a lecture program on internal defense problems for personnel of the Department of State and of the Agency for International Development. Six lectures will comprise a complete series, and six series will be held in the West Auditorium on the following dates at 10:00 A.M.

August 9, 10, 14, 16, 21, 23. Series I:

Series II: August 28, 30, September 4, 6, 11, 13.

Series III: September 18, 20, 24, 25, October 2, 4.

October 9, 11, 18, 19, 25, 26. Series IV:

October 30, November 1, 6, 8, 13, 15. Series V:

November 20, 23, 27, 29, December 4, 6. Series VI:

All FSOs and FSRs, and ES and GS personnel of grade 11 or above now assigned to the Department and to AID/W are expected to attend the lectures. Since this involves almost 4,000 officers and since the auditorium will seat roughly 700 persons, personnel in the categories mentioned above have been assigned to one of the six series of lectures in accordance with the following plan: DEPARTMENT OF STATE PERSONNEL

Those Officers whose names begin with

Will attend <u>lecture series No.</u>

A through C D through G 1 2

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P through S T through Z

H through K

AID_PERSONNEL

Those Officers whose names begin with	Will attend <u>lecture series No</u> .
A through B	1
C through G	2
H through L	3
M through O	4
P through R	5
S through Z	6

The attendance schedule has been worked out in an effort to accommodate the largest number of officers within the fewest possible series of lectures. Little margin in seating capacity has been left in planning for the attendance at each series. Therefore, unless officers attend the lectures substantially in accordance with the schedule outlined above, some lectures will be greatly overcrowded and others will be given to audiences much smaller than the capacity of the auditorium.

To avoid confusion and inconvenience, admission will be by card, in accordance with the schedule. These cards, which will be valid for one series of lectures, should be obtained from the Executive Director or Chief of the Executive Staff of each bureau or office. The cards should be picked up during the three days immediately preceding the first lecture of each series. They should be signed by the holders and presented at the entrance to the auditorium at each lecture. At the last lecture of each series, the card should be turned in to the attendants at the entrance.

While officers are requested to attend the lectures in accordance with the schedule, Executive Directors, if necessary, can make exceptions to the schedule on a strict one-for-one substitution basis.

Because of the nature of some of the material to be discussed at the lectures, admission cards are to be used only by authorized personnel. Holders of admission cards, therefore, should secure the card when it is not being used and surrender it only to the attendant at the auditorium at the last lecture of each series. If an officer cannot attend the last lecture, he should return the card to the officer who issued it.

Since a near capacity audience is expected at each lecture, all officers concerned are kindly requested to arrive in time to be seated before the lectures begin.

Inquiries regarding the lecture should be addressed to Kenneth P. Landon at FSI, extensions 4600 and 5902. Questions about the attendance plan should be referred to Loren L. Goldman or Ruth A. Lovell in PER/POD/FST, extensions 6217, 6218, and 6219.

An outline of the lecture program is attached.

PER/POD/FST:LLGoldman:sg 8/1/62

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NOTE: The six lectures outlined below comprise one complete series. All lectures begin at 10:00 A.M. on the dates specified in the covering Department Notice.

Lecture 1

Opening Remarks (Series 1 only) Secretary Rusk

Modernization and Internal Defense Walt W. Rostow

Discussion of modernization problems of transitional societies, their vulnerabilities, Free World-Soviet Bloc competition to influence newly evolving societies and systems of government. Rationale and basis of U.S. internal defense policy.

Suggested reading material:

Millikan, Max F., and Donald L.M. Blackmer, ed.: The Emerging Nations - their Growth and United States Policy. Boston: Little, Brown, and Co., 1961. 168 pp.*

Rostow, W.W.: The Stages of Economic Growth: a Non-Communist Manifesto. Cambridge: University Press, 1960, 179 pp.

Lecture 2

<u>Communist Exploitation, Short of</u> Roger Hilsman <u>Violence, of Transitional Societies</u>

Discussion of Communist utilization of youth and labor movements, the capture of nationalist movements, popular fronts, political organizations, promotion of anti-imperialist attitudes, exploitation of the tensions in plural societies, promotion of the revolution of rising expectations in communist patterns, use of aid programs both economic and military, case studies drawn from Indonesia, Burma, Cambodia, Afghanistan, India, Guatemala, Brazil, etc.

Suggested reading material:

Almond, Gabriel A., and Joseph S. Coleman, ed.: <u>The Politics of the Developing Areas</u>. Princeton (N.J.): Princeton University Press, 1960. 591 pp.

Marshall, Charles Burton, ed.:

Two Communist Manifestoes. (Statement of World Communist Leaders,
Nov. 1960, and Address by N.S.

Khrushchev, Jan. 6, 1961.) Washington:
Center of Foreign Policy Research,
1961. 108 pp.*

Lecture 3

Soviet and Communist Chinese Approaches
to the Control of Societies and the
Application of Violence to Southeast
Asia:

Kenneth P. Landon

Discussion of the capture of North Vietnam, the neutralization of Laos, the ongoing contest for South Vietnamin retrospect: Communist failure in Malaya and the Philippines.

Suggested reading material:

Brimmel, J.H.: Communism in Southeast Asia: a Political Analysis. New York: Oxford University Press, 1959. 426 pp.

Heilbrunn, Otto: <u>Partisan Warfare</u>. Frederick A. Praeger, New York, 1962. 199 pp.

Lecture 4

U. Alexis Johnson

U.S. Overseas Internal Defense Policy:

Discussion of the role of the U.S. in assisting emerging and developing countries in the achievement of effective internal defense.

Suggested reading material:

Hakim, George, ed.: Measures
for the Economic Development of
Under-Developed Countries. Document
E/1986, ST/ECA/10. New York:
United Nations...,1951. 108 pp.*

Huntington, Samuel P.: <u>Instability</u> at the Non-Strategic Level of Conflict. Washington: Institute for Defense Analyses, 1961. 40 pp.*

Pan American Union: Special Consultative Committee on Security: <u>Initial General Report</u>. Document DEA/Ser. L/X/II.1, Rev. Washington: Pan American Union, 1962, 70 pp.*

Lecture 5

The U.S. Effort: Roles and Missions:

Examination of the roles played by the various departments and agencies of the U.S. Government.

<u>Panel</u>

State:
Charles Maechling
Defense:
Justin O'Donnell
AID:

Frank Coffin

USIA:
John Anspacher

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Suggested reading material:

Academy of Political Science:
The New Look in Foreign Aid,
Proceedings, 27. (Jan. 1962) 1-110.*

Agency for International.
Development (AID): An Act for
International Development. A
Surmary Presentation. Fiscal Year
1962. Department of State Publication No. 7224. Washington: US GPO,
1961, 189 pp.*

Brookings Institution: <u>Development of the Emerging Countries</u>. <u>An Agenda for Research</u>. Washington:
Brookings Institution, 1962, 239 pp.*

Lecture 6

A Case Study: U.S. Strategy and Tactics in Action: Sterling Cottrell

Discussion of the Vietnamese situation.

Suggested reading material:

Tanham, George K.: Comunist
Revolutionary Warfare: the Viet
Minh in Indochina. New York:
Frederick A. Praeger, 1961. 163 pp.

United Nations Economic Survey Mission to the Republic of Vietnam: Toward the Economic Development of the Republic of Vietnam. New York: United Nations, 1959. 298 pp.*

U.S. Department of State:

A Threat to the Peace. North Vietnam's

Effort to Conquer South Vietnam.

Publication No. 7308. Washington:
U.S. GPO, 1961. 2 Parts.*